



PUNSAA

ANNUAL

REPORT 2025



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ACKNOWLEDGMENTS

The Puntland Non-State Actors Association (PUNSAA) Secretariat extends its sincere gratitude to all stakeholders, partners, and staff whose commitment made 2025 another year of tangible progress in local governance, democratization, and civic participation across Puntland.

We are especially grateful to the Netherlands Institute for Multiparty Democracy (NIMD) for its support to the Gole-Kaab project, which strengthened dialogue between citizens, civil society, and Puntland's Parliament and Executive on quality control legislation, electoral law reform, and public budget accountability.

Our heartfelt appreciation goes to the Somali Stability Fund (SSF) and VNG International for their continued partnership under the Dowlad-Wanaag (Democratization, Local Governance and Accountability) project, which enabled PUNSAA to deepen its work on district capacity-building, fiscal decentralization, and inclusive social accountability in six districts of Puntland.

We thank the Government of Puntland — including the Ministry of Interior, Federal Affairs and Democratization (MOIFAD), the Ministry of Finance, the Puntland Electoral Commission (PEC), and the Puntland Parliament — for its growing collaboration with non-state actors and its openness to citizen-informed policymaking.

Finally, we thank our member organizations, the Youth and Women's Caucuses newly formed in Dangorayo, the district authorities of Badhan, Baargaal, Dangorayo, Dhahar, Iskushuban, Ufayn and Qardho, and every citizen, elder, and community representative who gave their time and voice to PUNSAA's work in 2025. Together, we continue building a more inclusive and accountable Puntland.

VISION

PUNSAA envisions effective development, cooperation, trade, and policy dialogue (locally and internationally).

MISSION

PUNSAA aims to engage NSAs by improving their capacity to enable them to have space in policy dialogue activities aimed at formulating appropriate and sustainable development programs.

PUNSAA'S STRATEGIES FOR INFLUENCE

EFFECTIVE COORDINATION

To promote collaboration and coordination among its NSA members to present unified policy recommendations.

BEST PRACTICES AND INNOVATION

PUNSAA identifies and promotes effective strategies and encourages innovative networking approaches for greater impact.

CAPACITY BUILDING AND KNOWLEDGE-SHARING

To empower and enhance the capacity and knowledge of its NSA members through training, resources, and knowledge-sharing to enhance members' effectiveness in advocating for policy changes.

MESSAGE FROM THE CHAIRMAN



ABDIRAHMAN ABDIRISAK

Chairman Of PUNSAA

2025 was a year in which PUNSAA moved from observing Puntland's democratic transition to actively shaping the legal and institutional foundations that will sustain it. Building on the momentum of the historic one-person-one-vote local council elections, we turned our attention to the harder, less visible work of governance reform: strengthening the six district administrations of Badhan, Baargaal, Dangorayo, Dhahar, Iskushuban and Ufayn, and helping Parliament and the Puntland Electoral Commission translate the lessons of recent elections into durable electoral law. Through the Dowlad-Wanaag project, supported by the Somali Stability Fund together with KAALO Aid and Development Organization and VNG International, we completed a comprehensive capacity assessment of all six target districts, delivered hands-on training in human resource and public financial management to roughly 120 local government staff, and organized a peer-learning exchange that took district officials from Ufayn and Dhahar to Qardho to see stronger administrative practices first-hand. We also took a deliberate step toward inclusive governance by launching our Inclusive Social Accountability work in Dangorayo, forming a Youth Caucus of 85 members and a Women's Caucus of 150 members who will now hold a formal seat at the district's governance table. With the support of the Netherlands Institute for Multiparty Democracy under our new Gole-Kaab project, PUNSAA also convened a public consultation on the Puntland Quality Control Draft Act in Garowe and a regional forum in Dhahar that produced 29 concrete recommendations for reforming Puntland's electoral laws. I was particularly encouraged to see the Ministry of Finance independently convene its own citizen budget forum in Bosaso, citing our earlier work as its inspiration — a clear sign that the participatory habits we are cultivating are beginning to take root in government itself. None of this would have been possible without our members, our partners, and the communities who continue to trust PUNSAA to carry their voice into rooms where decisions are made. On behalf of the Board, thank you for another year of shared purpose.

MESSAGE FROM THE EXECUTIVE DIRECTOR



DAHIR FARAH

Executive Director Of PUNSAA

Dear Esteemed Partners, 2025 was a year of consolidation and expansion for PUNSAA. We consolidated the gains of our district governance work by completing capacity assessments across Badhan, Baargaal, Dangorayo, Dhahar, Iskushuban and Ufayn, publishing our findings in February, and translating them directly into targeted HRM and PFM training that reached local government staff in all six districts between May and June. We expanded into new territory by launching the Inclusive Social Accountability component of the Dowlad-Wanaag project in Dangorayo and by beginning implementation of the Gole-Kaab project with NIMD, which extends our advocacy work into national-level legislation for the first time. Two moments stood out for me this year. The first was our Cross-Learning and Exchange Visit Forum in September, where officials from Ufayn and Dhahar spent four days in Qardho studying merit-based recruitment and financial management practices they now intend to replicate at home. We also worked to put governance knowledge directly into the hands of district administrations, developing and distributing 270 copies of practical handbooks on the roles, mandates and operating procedures of district departments across all six target districts in November and December. None of this progress erases the structural challenges our districts still face — thin human capital, weak financial management systems, and in several districts, the complete absence of a procurement framework. These findings, documented in our 2025 capacity assessment, will guide our work in 2026 as we move from diagnosis to institution-building. I extend my sincere thanks to NIMD, the Somali Stability Fund, KAALO, VNG International, MOIFAD, the Puntland Electoral Commission, the Puntland Parliament, and every community member who gave their time to this work. Together, let us keep building a more accountable and participatory Puntland.

ACRONYMS AND ABBREVIATIONS

CSO	Civil Society Organisation
DEO	Domestic Election Observers
DLGA	Democratization, Local Governance and Accountability (project)
DTWG	Democratization Thematic Working Group
EC	European Commission
EDF	European Development Fund
ESR	Election Situation Room
EU	European Union
FGD	Focus Group Discussion
FMS	Financial Management System
GESI	Gender Equality and Social Inclusion
HRM	Human Resource Management
ISA	Inclusive Social Accountability
KAALO	KAALO Aid and Development Organization
LGA	Local Government Authority
MAP	Media Association of Puntland
MOIFAD	Ministry of Interior, Federal Affairs and Democratization
MoU	Memorandum of Understanding
NGO	Non-Governmental Organisation
NIMD	Netherlands Institute for Multiparty Democracy
NSA	Non-State Actor
PEC	Puntland Electoral Commission
PFM	Public Financial Management
PUNSAA	Puntland Non-State Actors Association
SSF	Somali Stability Fund
UNITAMS	United Nations Integrated Transition Assistance Mission
VNG International	Association of Netherlands Municipalities' international cooperation agency
WSR	Women Situation Room

BACKGROUND

The Puntland Non-State Actors Association (PUNSAA) is a dynamic network that brings together Non-State Actors (NSAs) across the Puntland State of Somalia. Established in 2008 as an initiative of NSAs with the support of the European Union (EU) and Saferworld in Garowe, PUNSAA has grown into a vital platform for fostering collaboration, advocacy, and participation in decision-making processes.

PUNSAA envisions a society where NSAs actively contribute to decision-making, policy formulation, and the advancement of peacebuilding, good governance, state-building, democratization, and overall development. Our mission is to empower NSAs to engage effectively with government, the international community, and other stakeholders to drive positive change in Puntland.

As the only platform in Puntland uniting a diverse range of NSAs, PUNSAA represents non-governmental organizations (NGOs), community-based organizations (CBOs), business associations, and professional groups such as teachers, lawyers, and doctors. In 2025, this network extended further into local government structures themselves, as PUNSAA helped stand up new Youth and Women's Caucuses at the district level and supported the formation of an Inclusive Social Accountability Working Group in Dangorayo.

Our primary focus areas include:

- **State-building and Democratization:** Supporting the transition to inclusive and participatory governance.
- **Local Governance and Fiscal Decentralization:** Strengthening the institutional and financial capacity of district administrations.
- **Peacebuilding:** Promoting stability and reconciliation in Puntland.
- **Human Rights and Good Governance:** Advocating for justice, transparency, and accountability in government institutions.
- **Accountability and Transparency:** Holding government institutions accountable for their actions and ensuring they serve the public interest.

PUNSAA's work has positioned it as a trusted partner in Puntland's development journey, bridging the gap between citizens, the government, and the international community. In 2025, this role deepened through two flagship engagements: the Dowlad-Wanaag project on local governance and fiscal decentralization, and the Gole-Kaab project on democratic governance and legislative reform — both detailed in the pages that follow.

KEY 2025 PROJECTS

STRENGTHENING LOCAL GOVERNANCE, FISCAL DECENTRALIZATION AND SOCIAL ACCOUNTABILITY

With the continued support of the Somali Stability Fund (SSF), and in a consortium led VNG International, PUNSAA implemented the second year of the Dowlad-Wanaag project (Democratization, Local Governance and Accountability — DLGA), targeting six districts: Badhan, Baargaal, Dangorayo, Dhahar, Iskushuban and Ufayn. The project strengthens district administrations' institutional capacity, fiscal decentralization, and citizen engagement, while a new Inclusive Social Accountability (ISA) component extends the work to youth and women's participation.

a) District Capacity Assessment

Building on capacity-assessment fieldwork that began in late 2024, PUNSAA completed the final district assessments in Iskushuban and Dhahar on 6 January 2025, and in Ufayn and Badhan between 8 and 11 January 2025, finalizing data collection across all six target districts. The consolidated Districts Capacity Assessment Report was published in February 2025, based on 246 respondents (183 male, 63 female) across key informant interviews with senior district officials and focus group discussions with councilors, elders, youth, women's representatives, business owners and service users.

Key Findings:

- Two overarching constraints emerged across all six districts: shortages of skilled personnel in leadership, technical and administrative roles, and institutional fragility — an absence of formalized policies, heavy dependence on NGO/donor support, and leadership instability.
- Financial management was weak across all districts; Dhahar, Dangorayo and Baargaal have no procurement framework at all.
- No district has a formal disaster risk management strategy.
- Fiscal decentralization under Puntland's Law No. 7 remains largely unrealized in practice — districts collect only a fraction of the 28 tax types they are legally authorized to levy.
- Ufayn recorded the strongest overall capacity score, particularly in community engagement and monitoring; Dangorayo and Dhahar scored lowest, with Dangorayo showing deficits across all seven assessed categories.

KEY 2025 PROJECTS

DISTRICT CAPACITY ASSESSMENT - FINDINGS & VALIDATION

The assessment identified recurring institutional and human-capital constraints across the six target districts. The results provide the evidence base for PUNSAA's capacity-building and institutional strengthening work.

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The findings were validated with stakeholders at a two-day Validation Workshop held in Garowe on 8–9 May 2025, bringing together 35 participants to confirm the accuracy of the assessment and build local ownership of the results before they informed subsequent training design.

KEY 2025 PROJECTS

HRM AND PFM LEARNING WORKSHOPS

b) HRM and PFM Learning Workshops

Drawing directly on the capacity assessment findings, PUNSAA delivered targeted Human Resource Management (HRM) and Public Financial Management (PFM) workshops in all six districts between 21 May and 3 June 2025 — Dangorayo (21–23 May), Ufayn (24–26 May), Dhahar (25–27 May), Iskushuban (28–30 May), Badhan (29 May–1 June) and Baargaal (1–3 June). Approximately 120 local government staff took part — around 20 per district — including

department directors, section heads, internal control officers, and finance, planning, revenue, public works and HR supervisors.

The workshops combined presentations, role plays, peer exchange, case studies and pre/post assessments, with Gender Equality and Social Inclusion (GESI) woven through as a cross-cutting theme, particularly around fair recruitment practices for women, youth, and persons with disabilities. The Ministry of Interior, Federal Affairs and Democratization (MOIFAD) opened the sessions and committed to following up on standardizing financial practices and monitoring recruitment, while district mayors, executive directors and the Sanaag Regional Governor took part, reinforcing local ownership of the reforms.

“I participated in a comprehensive training program supported by SSF and PUNSAA. It was not just training — it was recognition that our voices, our work, and our future matter,” said Kawsar Callahi Maxamed, Admin and Finance Officer, Ufayn District.

Training emphasis

- Practical Human Resource Management and merit-based recruitment.
- Public Financial Management, internal controls and standardized procedures.
- Gender Equality and Social Inclusion integrated as a cross-cutting principle.
- Local ownership through participation by district leadership and MOIFAD.

KEY 2025 PROJECTS

CROSS-LEARNING AND EXCHANGE VISIT FORUM - CYCLE 1

c) Cross-Learning and Exchange Visit Forum - Cycle 1

From 6 to 9 September 2025, PUNSAA organized the first of a planned series of peer-learning exchange visits, taking a 12-person delegation (8 men, 4 women, including one person with a disability and one from a minority group) from Ufayn and Dhahar to Qardho District — recognized for, relatively stronger human resource and financial management practices. Hosted by Qardho's Mayor, Deputy Mayor and department directors, the delegation reviewed Qardho's standardized, merit-based recruitment files, its inclusive hiring practices (Qardho reported recruiting more than 20 female employees across departments), and its Financial Management System (FMS), and visited the Qardho Livestock Center and Birth Registry and Revenue offices in the field.



Delegation officials from Ufayn and Dhahar in a peer-learning session at Qardho, September 2025.



Reviewing Qardho's biometric attendance and revenue system during the field visit.

Participants left with a five-part action plan covering inclusive recruitment, PFM strengthening, revenue collection, sustaining bi-annual peer forums, and citizen engagement, and recommended that PUNSAA and partners help extend Qardho's Financial Management System to other districts.

“This exchange visit gave me valuable exposure to stepping out of my comfort zone ... unlike previous times we only received trainings, but this is different — we had the chance to visit another district and see firsthand how to put the lessons into practice,” said Kawthar Abdulahi, HR/Admin Director, Ufayn District.

KEY 2025 PROJECTS

GOVERNANCE HANDBOOKS

d) Development and Distribution of Governance Handbooks

To translate technical and legal knowledge into a practical everyday reference for district staff, PUNSAA — in consultation with MOIFAD — developed a set of Roles, Mandate and Operational Guidelines handbooks covering six district departments (Executive Office, Planning, Social Services, Public Works, Revenue and Taxation, and Administration and Finance), drawn from Puntland's Regional and District Administration and Local Councils Establishment Law and translated into Somali. The handbooks were developed between 25 November and 3 December 2025 and distributed between 10 and 21 December 2025.

A total of 270 copies (45 per department across six departments) were printed and distributed to district executive offices, sector departments, Women's and Youth Caucuses, ISA Working Groups, and local CSOs and religious leaders across Badhan, Baargaal, Dangorayo, Dhahar, Iskushuban and Ufayn.

270 copies distributed

Practical guidance for six district departments across Badhan, Baargaal, Dangorayo, Dhahar, Iskushuban and Ufayn.

- Executive Office
- Planning
- Social Services
- Public Works
- Revenue and Taxation
- Administration and Finance

KEY 2025 PROJECTS

INCLUSIVE SOCIAL ACCOUNTABILITY IN DANGORAYO

e) Launching Inclusive Social Accountability (ISA) in Dangorayo

In August and September 2025, PUNSAA held a Project Kick-off, Planning and Stakeholder Notification meeting in Dangorayo District to launch Year 3 of the Dowlad-Wanaag project and its new Inclusive Social Accountability (ISA) component. The meeting brought together the Dangorayo Mayor and Deputy Mayor, the District General Secretary, local government staff, and representatives of women's and youth organizations.



Dangorayo district authorities and PUNSAA staff at the ISA kick-off meeting, August 2025.



Women's organization representatives at the Dangorayo stakeholder notification meeting.

PUNSAA's Executive Director, Dahir Farah Hussein, explained Inclusive Social Accountability to participants as “citizens using their rights to hold authorities accountable and demand transparency and responsiveness ... ensuring public resources are utilized effectively and efficiently.” Building on organizations previously engaged under an earlier youth-empowerment project, the meeting mapped and mobilized local networks into three new structures: a Youth Caucus of 8 organizations (85 members), a Women's Caucus of 6 organizations (150 members), and a 19-member ISA Working Group spanning local government, health workers, elders, religious leaders, the business sector, youth and women.

The Mayor and Deputy Mayor welcomed the renewed engagement, citing tangible benefits from earlier PUNSAA-supported work such as capacity-building and office equipment, and committed to supporting the mapping of additional youth and women's organizations going forward.

KEY 2025 PROJECTS

GOLE-KAAB: STRENGTHENING DEMOCRATIC GOVERNANCE IN PUNTLAND

In 2025, PUNSAA began implementing Gole-Kaab, a new project supported by the Netherlands Institute for Multiparty Democracy (NIMD) that extends PUNSAA's advocacy into national-level legislative processes, deepening engagement between citizens, civil society and the Puntland Parliament and Executive.

a) Public Consultation on the Puntland Quality Control Draft Act

In November 2025, PUNSAA co-organized a public consultation on the Puntland Quality Control Draft Act at Rugsan Hotel, Garowe, together with the Committee on Public Works, Transport, Commerce and Economic Infrastructure of the Puntland Parliament. Around 100 participants — health professionals, legal practitioners, academics, religious leaders, business representatives and civil society organizations — reviewed the draft in seven mixed working groups after a detailed briefing from the Parliament's Legal Director.

Key recommendations included:

- Clearer definitions of quality standards, and accredited independent testing and certification laboratories.
- Harmonization of Puntland standards with regional and international frameworks.
- A transparent, accessible appeal mechanism for businesses and individuals.
- Nationwide public awareness campaigns to accompany the act's implementation.

The Chairman of the Parliamentary Committee formally acknowledged the input and confirmed that all recommendations would be integrated into the revised draft act. A second consultation forum planned for the same quarter was postponed to 2026 due to the Puntland Parliament's recess.

KEY 2025 PROJECTS

DHAHAR REGIONAL FORUM ON ELECTORAL LAWS

b) Dhahar Regional Forum on the Review and Harmonization of Puntland Electoral Laws

In December 2025, PUNSAA co-convened the Dhahar Regional Forum with the Puntland Electoral Commission (PEC) in Dhahar, Haylaan Region — the third in a series of regional consultations mandated to revise Puntland's electoral legal framework following the 2023–2024 one-person-one-vote local council elections across 36 districts. The forum, opened by PEC Commissioner Mohamed Osman Olaad and attended by the Haylaan Region Governor and the Dhahar District Mayor, brought together approximately 60 stakeholders, including civil society organizations, traditional elders, women's and youth groups, and political party representatives.

The forum produced 29 specific policy recommendations across five thematic areas, including legally mandated 30–40% representation quotas for women in political structures, a shift from closed-list to open-list proportional representation, a secure and renewable citizen identification system as a prerequisite for voter registration, and state-led civic education to reduce clan-based voting. All 29 inputs were formally

documented by the PEC for consolidation into three key pieces of draft legislation: the Presidential, Parliamentary and Local Councils Elections Law; the Voter Registration Law; and the Political Associations' Law.

29 policy recommendations

- 30–40% representation quotas for women in political structures.
- A shift from closed-list to open-list proportional representation.
- A secure and renewable citizen identification system as a prerequisite for voter registration.
- State-led civic education to reduce clan-based voting.

KEY 2025 PROJECTS

EVIDENCE OF CATALYTIC IMPACT: GOVERNMENT-LED BUDGET FORUM

c) Evidence of Catalytic Impact: A Government-Led Budget Forum

Also in December 2025, the Puntland Ministry of Finance independently convened its own 2026 Budget Citizen Participation Forum in Bosaso, publicly presenting the draft 2026 budget to business leaders, civil society representatives and citizens and generating eight formal recommendations on tax compliance, infrastructure delivery and accountability. The Ministry explicitly credited PUNSAA's earlier budget-engagement session in Garowe, held under the Gole-Kaab project, as its direct inspiration.

PUNSAA had itself planned a similar consultation with executive leaders for the same quarter, but deferred it to avoid duplicating a government-led initiative that had already achieved the intended outcome — a deliberate, resource-conscious decision that PUNSAA considers a meaningful indicator of the project's sustainability: government institutions independently replicating participatory practices that PUNSAA first modeled.

A meaningful indicator of sustainability is government institutions independently replicating participatory practices that PUNSAA first modeled.

This shift from project-led participation to government-led citizen engagement demonstrates the broader institutional value of PUNSAA's approach.

CROSS-CUTTING TOPICS

GENDER EQUALITY AND SOCIAL INCLUSION (GESI)

Gender Equality and Social Inclusion was not a standalone activity in 2025 but a thread running through nearly every PUNSAA engagement. The Dangorayo ISA kick-off deliberately mapped and formalized a dedicated Women's Caucus (150 members across 6 organizations) and Youth Caucus (85 members across 8 organizations) as permanent structures with a seat in local governance dialogue, alongside a broader 19-member ISA Working Group.

The HRM and PFM Learning Workshops across all six DLGA districts treated fair, merit-based recruitment of women, youth and persons with disabilities as a core module, reinforced by the September Cross-Learning and Exchange Visit to Qardho — a district delegation that itself included a woman HR director, a person with a disability, and a representative from a minority group — where participants studied a district that had recruited more than 20 women across departments through standardized, inclusive hiring.

At the policy level, the Dhahar Regional Forum on electoral law reform proposed legally mandated representation quotas of 30–40% for women in political structures and a “Zebra system” requiring political parties to alternate male and female candidates on electoral lists — recommendations now before the Puntland Electoral Commission for consolidation into draft national legislation.

150

Women's Caucus members

85

Youth Caucus members

19

ISA Working Group members

CHALLENGES

PUNSAA's 2025 work — and particularly its district-level capacity assessment — surfaced structural challenges that will shape the pace of reform in Puntland's districts:

- **Human capital shortages:** All six assessed districts (Badhan, Baargaal, Dangorayo, Dhahar, Iskushuban and Ufayn) face shortages of skilled personnel in leadership, technical and administrative roles, compounded by weak staff retention.
- **Institutional fragility:** Most districts lack formalized policies and standard operating procedures and remain heavily dependent on NGO and donor support rather than their own institutional systems; Dhahar, Dangorayo and Baargaal have no procurement framework at all.
- **Unrealized fiscal decentralization:** Despite Puntland's Law No. 7 authorizing districts to levy 28 tax types, districts collect only a fraction of this revenue in practice, limiting their ability to fund services independently.
- **No disaster risk management capacity:** None of the six assessed districts has a formal disaster preparedness or risk management strategy.
- **Parliamentary and government scheduling:** A second public consultation forum on the Quality Control Draft Act had to be postponed to 2026 because the Puntland Parliament was in recess — a reminder that civic engagement timelines remain dependent on the legislative calendar.
- **Time constraints on stakeholder engagement:** The compressed timeline for developing and distributing the governance handbooks in November–December left insufficient time to directly brief all recipient groups; follow-up engagement is planned for 2026.
- **Political interference risk:** As in prior years, PUNSAA continues to navigate a fragile democratic environment in which governments can perceive non-state actors as adversarial rather than as partners — a risk to PUNSAA's independence and credibility that requires ongoing, careful management.
- **Core funding constraints:** Like most NSAs, PUNSAA continues to rely heavily on project-tied donor funding, with limited unrestricted core resources to sustain its coordination and advocacy role between projects.

THE WAY FORWARD 2026

Building on the foundations laid in 2025, PUNSAA will focus its 2026 efforts on turning diagnosis into durable institutional change:

- **Complete the district peer-learning cycle:** Extend the Cross-Learning and Exchange Visit model piloted in Qardho to the remaining districts, and support Ufayn and Dhahar in replicating Qardho's Financial Management System and inclusive recruitment practices.
- **Deepen Inclusive Social Accountability:** Build on the Youth and Women's Caucuses and ISA Working Group launched in Dangorayo, extending similar structures to other districts and following up on distribution of the governance handbooks with direct stakeholder briefings.
- **Advance electoral and legislative reform:** Support the Puntland Electoral Commission and Parliament in consolidating the Dhahar Forum's 29 recommendations into the Presidential, Parliamentary and Local Councils Elections Law, the Voter Registration Law, and the Political Associations' Law, and deliver the postponed second consultation forum on the Quality Control Draft Act once Parliament reconvenes.
- **Strengthen district institutional systems:** Support districts — particularly Dhahar, Dangorayo and Baargaal — in developing standardized operational manuals, procurement frameworks, and disaster risk management strategies, in line with the 2025 capacity assessment's recommendations.
- **Sustain government-led replication:** Continue documenting and encouraging instances — like the Ministry of Finance's Bosaso budget forum — where government institutions independently adopt participatory governance practices first modeled by PUNSAA, as a marker of long-term sustainability.
- **Pursue core funding diversification:** Continue to seek unrestricted and multi-year funding to reduce dependency on any single project cycle and strengthen PUNSAA's independent coordination role.

Through these efforts, PUNSAA remains committed to building a more inclusive, transparent, and accountable governance system in Puntland — one in which every citizen has a voice in shaping their district's future.

PARTNERS

Donors and International Partners

Somali Stability Fund (SSF)	Netherlands Institute for Multiparty Democracy (NIMD)	VNG International	European Union (EU)
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Implementing and Technical Partners

KAALO Aid and Development Organization
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Government Partners

Ministry of Interior, Federal Affairs and Democratization (MOIFAD)	Ministry of Finance, Puntland	Puntland Electoral Commission (PEC)	Puntland Parliament	District authorities of Badhan, Baargaal, Dangorayo, Dhahar, Iskushuban, Ufayn and Qardho
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Civil Society and Community Partners

PUNSAA member organizations across Puntland	Dangorayo Youth Caucus and Women's Caucus	Dangorayo Inclusive Social Accountability (ISA) Working Group
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Together, these partnerships help PUNSAA connect citizens, civil society, district administrations, the Puntland Government and international partners around a shared agenda for accountable and inclusive governance.